

# **GENERAL SECRETARY'S MEMORANDUM 89** (Reviewed – March 2010)

## **RNA MANAGEMENT STRUCTURE**

1. This General Secretary's Memorandum is issued at the direction of National Council which is concerned that the Area Management Structure is being eroded because of a tendency to raise problems directly with the RNA Headquarters instead of pursuing them via the proper administrative channels. This departure from normal administrative procedures results in Area officials being unsighted as to occurrences or difficulties within their Area, and also frustrates Area specialist officials as they try to build up knowledge and experience of their responsibilities as Trustees. In every case Area National Council Members should also be involved since they will invariably have a wider knowledge base on Association trends and strategies. Headquarters exists to give advice and direction where required, but only when Area officials either ask for it or cannot provide it themselves – the Headquarters Staff do not wish to exist in an isolated ivory tower, however on the other hand they have no wish to disadvantage their colleagues administering a well proven Area Organisation.

2. The General Secretary of The Royal Naval Association, S/M Paddy McClurg (02392-722983 or [paddy@royalnavalassoc.com](mailto:paddy@royalnavalassoc.com)) will gladly offer advice and counsel to any Area official requesting it, or to any Branch official directed to him by an Area official, however specialist advice may also be sought from other HQ Staff or National Council specialist advisers, viz:

HQ Administrative Planning,  
Royal Charter,  
Circulars, Annual Conference  
Newsletters, Programmes

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**Remember that all Royal Naval Association Rules, Bye-Laws and Advisory Publications are now included in the Association Website [www.royal-naval-association.co.uk/](http://www.royal-naval-association.co.uk/).**

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